



AGENDA
FINANCE AND ADMINISTRATION COMMITTEE
Monday, September 28 2015
5:00 PM *Special Time****
Public Safety Building

I) Roll Call

(Mike Bennett, Chairman, Jerry Albrecht, Vice-Chair, Gene McCoskey, Herb Roach, Ned Drolet, Bob Kueker, Matt Smallheer)

II) Approval of Minutes from Previous Meeting August 24, 2015

Note: All recently approved committee minutes posted on official City website: <http://www.ofallon.org>

III) Items Requiring Council Action

A. None

IV) Other Business:

A. IMRF Benefit Protection Leave of Absence

B. Strategic Plan Review

V) Informational Purposes Only- No Action/Discussion Required

A. Treasurer's Report as of 8/31/15

VI) Adjournment

NEXT MEETING: October 26, 2015

General Citizen Comments: The City of O'Fallon welcomes comments from our citizens. The Illinois Open Meetings Act provides an opportunity for citizens to speak at all committee and Board meetings. However, 5 ILCS 120/1 mandates that NO action shall be taken on matters not listed on the agenda. Please submit your name to the chairman and limit your comments so that anyone present has the opportunity to speak.



City of O'Fallon

Strategic Plan

September 2013 [September 2015 Status Report]

Process Overview

In May 2013, City Council, Staff and Residents of the City of O'Fallon engaged in a three-step process to create this strategic plan.

- **Step One** - The Mayor, Council and Staff discussed their shared five-year vision for the community.
- **Step Two** – The residents of O'Fallon discussed their shared vision for the City of O'Fallon.
- **Step Three** - The Mayor, Council and Staff identified the Goal Areas, Objectives and One-Year Tasks needed to accomplish the five-year vision for O'Fallon.

MAJOR GOAL AREAS

I. Economic Development/Redevelopment

The City of O'Fallon is fortunate to have experienced substantial economic growth over the past 15 years. Commercial development along the I-64 Corridor (Hwy. 50, Central Park Drive, Regency Park Drive, and Green Mount Road) continues to be a major development destination. The upcoming Exit 21 interchange and two new hospitals provide new opportunities for economic growth. In addition, redevelopment challenges must be addressed to maintain O'Fallon's "small town" identity.

A. Objectives

- Redevelop Southview Plaza and adjacent areas such as the Lincoln corridor.
- Capitalize on two hospitals for additional development
- Attract higher education development
- Exit 21 Corridor development
- Attract a diverse group of people to downtown with upscale stores and restaurants
- Attract quality and community friendly commercial development in northern O'Fallon

B. One Year Tasks

- Redevelopment plan for Southview Plaza. **TIF District approved for downtown area/Lincoln Corridor.**
- Plan for Exit 21: sewer, access road, funding options, potential developers. **Water service currently exists along Shiloh Valley Township and Rieder Road just north of Exit #21. Area is a finalist for NGA relocation.**
- Seek partnerships with hospitals and higher education for potential development.

- Review Economic Development Plan to encourage diverse business environment. **Economic Development brochure complete; business retention program underway in cooperation with Chamber of Commerce.**

C. Action Steps

Lincoln Corridor (I-64 to Downtown)

- Rasp Farm: Final Plat needed, future of strip center, turn lane TIF funded. **Grading, drainage, and most utility infrastructure complete.**
- GCS Credit Union site: encourage development of vacant parcels.
- Southview Redevelopment Plan: need developer, financing mechanism, land acquisition, water/sewer relocation. **TIF District approved; developers interested in redeveloping shopping area.**
- Downtown: encourage additional “upscale” shops and restaurants, streetscaping, parking, marketing theme. **TIF District approved; Downtown Plan complete; parking options under review; Peel Restaurant and Fezziwig’s are open.**
- Define boundaries, funding opportunities.
- South Lincoln improvements: sidewalks. turn lanes, streetscaping. **Grant approved for sidewalks along S. Lincoln as part of the on-route bike trail project.**
- Partners: Memorial Hospital, Village of Shiloh, St. Clair County, schools, Downtown O’Fallon, and key property owners.

Green Mount Corridor (Frank Scott Parkway to Hwy. 50)

- Corridor study to leverage medical campus into additional economic development.
- Regency Park Drive: streetscaping, health care-oriented development, bowling alley redevelopment. **St. Elizabeth’s Hospital under construction; bowling alley occupied.**
- Green Mount Road: widening, traffic light at Cambridge.
 - **Estimated cost: \$4.2 million**
 - **State grant approved for \$2 million.**
- Hwy. 50 economic development opportunities
- Delmar Gardens/People’s Bank site: how to encourage CON or other development.
- Traffic improvements at Central Park Drive/Frank Scott Parkway at Green Mount.
 - **Estimated cost: \$975,000**
 - **Traffic study complete**
 - **CMAQ grant application approved (80/20 match).**
 - **State grant approved to extend Ashland Ave. from Hartman Lane to Central Park Drive.**
- Sewer upgrades to accommodate hospital. **Misty Valley lift station under construction (about 35% for off campus; 90% for on campus).**
- Further study of pedestrian overpass at Regency Park Drive over I-64. Higher Education: link university campus with medical campus.
- Partners: Village of Shiloh, St. Clair County, IDOT, St. Elizabeth’s Hospital, higher education.

Exit 19 & Exit 21 Corridor (Rieder Road from I-64 to Hwy. 50 and 1,200 acres west to Rte. 158). Incentive Study: in addition to existing Enterprise Zone, what other economic development tools are available)?

- Business Plan: need refined concept plan for how to develop and attract development.
- Sewer Improvements: design and easements along Rieder Road complete; can sewer up to Hwy. 50; what will Scott AFB do?
- Road improvements: Rieder Road (\$12.7M; Shiloh Valley Township Road (\$5M): **County has taken ownership of Rieder Road and has begun study for improvements.**
- Partners: Scott AFB, St. Clair County, O'Fallon Township, City of Mascoutah, Village of Shiloh, schools, local property owners and commercial real estate agents.

Neighborhood Commercial/Retail

- Identify possible locations: Kyle/Lincoln, Deer Creek/Lincoln, Bethel/Lincoln, Old Collinsville Road/Milburn, Merriam/Milburn, O'Fallon-Troy/Scott-Troy, 7 Hills/O'Fallon-Troy, 7 Hills/State, and Simmons/Porter.
- Review Comprehensive Plan definition of "Neighborhood Commercial" to see if it meets business realities.

II. Sense of Community/Livability

O'Fallon continues to be a city of choice because of its safety, world class schools, and premier quality of life. As the population ages and demographics shift, the City of O'Fallon must capitalize on its strengths while also adjusting to an aging population, the needs of future generations, and attracting young families.

A. Objectives

- Support world class schools.
- Define what a family life center/community center would be and what services could be offered.

B. One Year Tasks

- Develop a vision, identify and investigate possible locations for the family life center/community center.
- Participate in a joint effort to study how to fund schools for the future

C. Action Steps

Family Life Center/Community Center

- Assemble potential partners: Library, O'Fallon Township, schools, hospitals, Village of Shiloh, developers, other fitness providers. **Meetings held with Library Board, Shiloh, St. Elizabeth's Hospital, OTHS, Scott AFB.**
- Develop concept plan exploring the possibilities of one or all of the following elements: aquatic center, fitness center, community center, senior center, performing arts center, banquet center, health care/physical therapy, and library. **Feasibility study underway.**
- Identify possible locations and cost estimates. **Feasibility study will determine parameters (location and cost dependent upon partners and funding availability).**

Gateways

- Monument signs at major city entrances (where and how much?). **Gateway study underway.**
- Interchange and arterial road landscaping.

Walkable community

- Revisit Bike Trail Plan for funding opportunities. **Madison/Illini Bike Trail completed. Grant received for Lincoln Ave. on-street connector funded thru O’Fallon and Shiloh.**
- Pursue neighborhood commercial (see above).
- Connect neighborhoods to parks and schools with sidewalks and trails. **Sidewalk grants approved on Seven Hills Road, Milburn School Road, and Smiley.**

Support World Class Schools

- Continue to pursue partnerships with school districts for shared facilities.
- Provide complementary services to enhance student education (e.g., District 90 music program).
- Participate in school consolidation effort if requested by the schools.

Marketing: Develop branding strategy and theme for marketing community to businesses, existing and future residents. **Economic Development brochure and website launched, Downtown Plan complete.**

III. Infrastructure

While Economic Development and Sense of Community are critical for the continued success of O’Fallon, maintenance of the City’s basic services is a prerequisite to achieving those laudable goals. Public safety, streets, and utilities are the foundations of a strong community.

A. Objectives

- Maintain and upgrade streets.
- Continue and expand relations other governments
 - Both townships
 - Schools
 - Other communities – not just Shiloh
- Beautification

B. One Year Tasks

- Study and determine cost to overlay streets.
- Prioritize opportunities: gather agreements we currently have and see how we can expand.
- Review Stormwater Master Plan.
- Explore funding sources
 - Sales tax
 - Explore possibilities of decreasing the property tax and increasing the ½ cent sales tax
 - Explore Garden Club expansion

C. Action Steps

- Fire station planning: location/relocation, funding. **Third street house demolished.**

- Develop requirements for new paving program: road conditions, cost, funding options. **\$2.8M needed per year for fully funded paving program. Road evaluation system proposed.**
- Review stormwater needs and funding options. **Presidential street drainage project Phase 1 in FY2016 budget; \$1.5M needed per year for fully funded stormwater program.**
- Pursue and continue partnerships with neighboring communities: 911, purchasing/contracting, parks, library, inspections, etc.

IV. Next Steps

- At least one element of the Strategic Plan will be discussed each month by the Council.
- New opportunities and decisions should be reviewed within the context of the direction established by the Strategic Plan.
- Six months after final approval the Mayor, Council and staff should review the plan (progress/obstacles) in its entirety. **Retreat held March 4, 2014.**
- After one year, the City should review the plan and identify one year tasks.

Summary of proposed projects (not in priority order)

<u>City Projects</u>	<u>Est. Cost</u>	<u>Comments</u>
Green Mount Medical Campus mine remediation	\$10,000,000	Bond issue reimbursed by TIF
Green Mount Road expansion	\$2,800,000	State DCEO grant approved
I-64 overpass	\$4,200,000	Unfunded
Central Park Drive/Green Mount intersection	\$975,000	CMAQ grant approved
Ashland Ave. extension (Hartman-Central Park)	\$1,600,000	STP grant approved
Ashland Ave. extension (OCR-Hartman)	\$4,000,000	Unfunded
Shiloh Valley Township Road reconstruction	\$4,900,000	Rieder frontage road unfunded
Reider Road sewer extension	\$1,800,000	Unfunded
Sports Park Completion	\$15,000,000	Unfunded(fields, lake, aquatics)
Wastewater Treatment Plant expansion	\$26,500,000	Rate structure should support
TOTAL	\$56,775,000	

<u>Unfunded Annual Infrastructure Needs</u>	<u>Est. Cost</u>	<u>Comments</u>
Stormwater Improvements	\$1,500,000	Annually for projects & mntce.
Street Paving	\$2,800,000	Annually for projects & mntce.
TOTAL PER YEAR	\$4,300,000	
TOTAL OVER 10 YEARS	\$43,000,000	

<u>Dreams</u>	<u>Est. Cost</u>	<u>Comments</u>
City Center	\$40,000,000	Feasibility study underway



CITY COUNCIL MEMORANDUM

To: Mayor Graham and City Council
From: Walter Denton, City Administrator
Sandy Evans, Finance Director
Date: September 28, 2015
Subject: Budget Benchmarks

As a Management Team and as an organization, we are continually asking, "How do we know how we are doing?" For several years, we have been collecting performance measures and publishing them in a semi-annual Performance Report. While the reports are valuable for comparing data from one year to the next, we have struggled to find performance measures that we could benchmark with other cities. Then this year the Illinois Municipal League published a series of articles in the Illinois Municipal Review that established statewide averages for municipal revenues, expenses, and employment.

In general, O'Fallon is below the statewide average in revenues, expenses, and employment. The Mayor and City Council have efficiently provided high quality services. As the Finance and Administration Committee begins discussions on the implementation of the Strategic Plan, an analysis of how O'Fallon compares to the statewide averages may provide valuable reference.

Revenue

In the March 2015 issue, the Illinois Municipal Review presented Municipal Revenue Trends from 2002-2012. The article compiled statewide averages on a "per capita" basis.

The City of O'Fallon is below the state average in all revenue categories except for sales tax. It has long been policy of the City Council to fund the budget from sales tax and other revenue sources rather than the property tax. The following table shows how O'Fallon compares to the state average:

Revenue Per Capita	2002		2007		2012	
	IML	O'Fallon	IML	O'Fallon	IML	O'Fallon
Total	\$1,200	\$655	\$1,438	\$945	\$1,558	\$1,013
Prop. Tax	206	141	296	171	356	189
Sales Tax	158	236	152	348	177	294
Licenses	N/A	19	44	22	33	17
Fees	N/A	50	187	162	230	216
State rev.	373	24	355	119	369	146

Not only is O'Fallon's property tax revenues lower than the state average per capita, but O'Fallon's ratio compared to the state average also decreased. In 2002, O'Fallon's property tax revenue as a percentage of the average was 68% and by 2012 was only 53%. This means that over the years, O'Fallon is increasingly funding City operations by revenue sources other than property tax.

Another trend to note is how much state revenue has increased as a revenue source for the City of O'Fallon. While still below the state average, O'Fallon's state revenue increased from 6% of the IML average in 2002 to 39% of the average in 2012. This is largely due to the increase in the state income tax and Motor Fuel Tax, which are both allocated to cities according to population. As O'Fallon's population has increased, it makes sense that our revenue in these areas would increase as well.

Expenses

In April 2015, the Illinois Municipal Review published Municipal Expenditure Comparisons from 2002-2012. Once again, O'Fallon was below the state average in total expenditures per capita, but specific departments are more varied.

Expenses Per Capita	2002		2007		2012	
	IML	O'Fallon	IML	O'Fallon	IML	O'Fallon
Total	\$1,159	\$624	\$1,345	\$1,140	\$1,448	\$991
Capital	205	77	193	375	149	243
Police	192	186	248	195	285	207
Fire	89	27	117	32	137	28
Streets, etc.	147	100	118	127	112	113
Parks	42	18	46	48	44	76
Gen. Govt.	124	134	132	117	133	115
Debt	957	377	1,414	1,549	1,600	1,641

Three areas that stand out in this table are the increases in Capital, Parks, and Debt. As O'Fallon grew between 2002 and 2012, the City embarked on a number of large projects including the Public Safety Facility, Family Sports Park, and Regency Conference Center.

Police expenses tracked close to the state average and Fire remained far below the average due to our volunteers. Parks expenses increased per capita as we expanded our park facilities, including Rock Springs Park, Family Sports Park,

and Bluffs at Ogles Creek Park. Debt increased with the construction of new facilities but still stayed within the state average.

Restrictions on Funds

Enterprise Fund-State Statute Water and Sewer as separate business

Utility Tax- Bond for Public Safety Facility, balance to Parks

Telephone Tax- Originally established to purchase ground for Family Sports Park- now all but 20% which remains in General Fund goes to Parks

Food Tax- Regency Conference Center Bond

Hotel/Motel Tax- Family Sports Park Bond

Subdivision/Annex Fees- Support to new subdivision

Motor Fuel Tax- IDOT approved projects

State and Federal Grants- Specific to grants

Park Dedication Fee- Parks for new subdivisions

Prop S- Streets, Sidewalks and Storm Water

Special Service Areas- Specific amount to specific area

Source	Description	Fund	% Allocation	Spending Restriction	Bond Allocations
State	Half Cent Sales Tax	Prop S	100%	Streets, Sidewalks, Storm water	2009 Series
State	Sales Tax	General Fund	100%		2010 SWIDA Bond
State	Income Tax	General Fund	100%	None	
State	Use Tax	General Fund	100%	None	
State	Utility Tax	General Fund	50%		Public Safety Building
State	Utility Tax	Parks & Rec	50%	None	
State	Telecom Tax	General Fund	20%	None	
State	Telecom Tax	Parks & Rec	80%		Sports Park
City	Muni Aggregation from Homefield Energy	General Fund	100%	None	
State	Road & Bridge Tax	General Fund	100%	None	
City	Cable Franchise	General Fund	100%	None	
City	Am Electric Franchise	General Fund	100%	None	
City	Ameren Surcharge Settlement	General Fund	100%	None	
City	Food & Beverage Tax	General Fund	100%		Regency Conference
State	Property Tax	General Fund	4%	None	
State	Property Tax	IMRF	8%	None	
State	Property Tax	Fire	19%	None	
State	Property Tax	Police Pension	18%	None	
State	Property Tax	Parks & Rec	9%	None	
State	Property Tax	Soc Security	13%	None	
State	Property Tax	EMS	17%	None	
State	Property Tax	Library	12%	None	
City	Clerk Fees	General Fund	100%	None	
City	Zoning & Planning fees	General Fund	100%	None	
City	Fines/Fees	General Fund	100%	None	
City	Combined Dispatch	General Fund	100%	None	
State	Video Gaming	General Fund	100%	None	

Population of O'Fallon, IL

Census Date	Population
1970	7,268.00
1980	12,173.00
1990	16,073.00
2000	21,910.00
2010	28,281.00
2015	29,500.00 * estimated

Bond	Bond Description	Date Issued	Date to Mature	Principal	Interest	Total Issued	Annual Payment	Balance 4/30/16			Fund Paid From	Sourced by
								Principal	Interest	Total		
SSA #1	Shoppes at Greenmount	Dec 2004	Dec 2025	\$ 1,895,000	\$ 1,570,080	\$ 3,465,080	\$ 166,740	\$ 1,205,000	\$ 470,924	\$ 1,675,924	Fund 61	Property Tax
SSA #2	Greenmount Common	Dec 2004	Dec 2024	\$ 415,000	\$ 319,938	\$ 734,938	\$ 38,225	\$ 245,000	\$ 84,175	\$ 329,175	Fund 62	Property Tax
SSA #4	Regency Extension	Dec 2004	Dec 2025	\$ 1,260,000	\$ 1,047,378	\$ 2,307,378	\$ 112,900	\$ 805,000	\$ 314,600	\$ 1,119,600	Fund 63	Property Tax
SSA #5	Subaru	May 2006	Paid Off 3/2014	\$ 665,000	\$ 919,291	\$ 1,584,291	\$ -	\$ -	\$ -	\$ -	Fund 64	Property Tax
SSA #6	Newbold	Jun 2006	Dec 2026-Pd Off?	\$ 1,540,000	\$ 327,383	\$ 1,867,383	\$ 196,000	\$ 1,420,000	\$ 176,383	\$ 1,596,383	Fund 67	Property Tax
SSA #7	Frieze Harley Davidson	Jan 2007	Dec 2027-Pd Off?	\$ 1,360,000	\$ 263,214	\$ 1,623,214	\$ 165,000	\$ 1,260,000	\$ 138,214	\$ 1,398,214	Fund 71	Property Tax
GRAND TOTAL				\$ 7,135,000	\$ 4,447,284	\$ 11,582,284	\$ 678,865	\$ 4,935,000	\$ 1,184,296	\$ 6,119,296		

Bond	Bond Description	Rebate	Total Issued	Annual Payment	Balance 4/30/16 Principal	Balance 4/30/16 Interest	Balance 4/30/16 Rebate	Balance 4/30/16 Total	Fund Paid From	Sourced by
2010 Bond	Public Safety building re-issued 2006 bond	\$	6,932,613	\$ 554,780	\$ 3,765,000	\$ 598,756	\$	4,363,756	Fund 55	Utility Tax
2010 Bond	Defraying cost of street construction (SWIDA) re-issued 2001 bond	\$	6,201,428	\$ 598,804	\$ 3,210,000	\$ 377,187	\$	3,587,187	Fund 53	Sales Tax
2009 Series	Defease 2006 bond issue & finance park additions Refund Portion	\$	7,351,671	\$ 249,903	\$ 3,575,050	\$ 2,241,582	\$	5,816,632	Prop S Fund 55 - 25.4%	1/2 Cent Sales Tax
2009 Series	Defease 2006 bond issue & finance park additions Refund Portion	\$	9,348,779	\$ 317,790	\$ 4,546,225	\$ 2,850,516	\$	7,396,741	Conv Ctr Fund 68 - 32.3%	Food & Bev Tax
2009 Series	Defease 2006 bond issue & finance park additions Refund Portion	\$	12,243,137	\$ 416,177	\$ 5,953,725	\$ 3,733,029	\$	9,686,754	Sportspark Fund 69 - 42.3%	Hotel/Motel Tax Telephone Tax
2009 Series	Defease 2006 bond issue & finance park additions Existing Debt Portion	\$	2,102,863	\$ 114,770	\$ 887,730	\$ 261,557	\$	1,149,287	Prop S Fund 55 - 25.4%	1/2 Cent Sales Tax
2009 Series	Defease 2006 bond issue & finance park additions Existing Debt Portion	\$	2,674,113	\$ 145,948	\$ 1,128,885	\$ 332,609	\$	1,461,494	Conv Ctr Fund 68 - 32.3%	Food & Bev Tax
2009 Series	Defease 2006 bond issue & finance park additions Existing Debt Portion	\$	3,502,012	\$ 191,133	\$ 1,478,385	\$ 435,584	\$	1,913,969	Sportspark Fund 69 - 42.3%	Hotel/Motel Tax Telephone Tax
2009 Series	Defease 2006 bond issue & finance park additions New Money Portion	\$	1,275,833	\$ 51,330	\$ 628,650	\$ 341,388	\$	970,038	Prop S Fund 55 - 25.4%	1/2 Cent Sales Tax
2009 Series	Defease 2006 bond issue & finance park additions New Money Portion	\$	1,622,417	\$ 65,274	\$ 799,425	\$ 434,127	\$	1,233,552	Conv Ctr Fund 68 - 32.3%	Food & Bev Tax
2009 Series	Defease 2006 bond issue & finance park additions New Money Portion	\$	2,124,713	\$ 85,482	\$ 1,046,925	\$ 568,531	\$	1,615,456	Sportspark Fund 69 - 42.3%	Hotel/Motel Tax Telephone Tax
2009A Build America	Sportspark	\$ (270,910)	\$ 1,716,476	\$ 90,100	\$ 918,000	\$ 393,655	\$ (253,446)	\$ 1,058,209	Fund 77	Hotel/Motel Tax
2009A Build America	EMS	\$ (180,607)	\$ 1,144,318	\$ 60,100	\$ 612,000	\$ 262,437	\$ (168,964)	\$ 705,473	Fund 77	EMS
2009A Build America	Sportspark (interest only, 4 principal pymts beginning Jan 2036)	\$ (4,514,122)	\$ 15,668,554	\$ 297,925	\$ 7,275,000	\$ 9,890,367	\$ (3,474,270)	\$ 13,691,097	Fund 69	Hotel/Motel Tax
GRAND TOTAL		\$ (4,965,639)	\$ 73,908,926	\$ 3,239,516	\$ 35,825,000	\$ 22,721,323	\$ (3,896,680)	\$ 54,649,643		

Loan	Bond Description	Date Issued	Date to Mature	Principal	Interest	Total Issued	Annual Payment	Principal		Interest		Balance 4/30/16		Balance 4/30/16		Balance 4/30/16		Sourced by
								Paid to Date	Paid to Date	Paid to Date	Paid to Date	Principal	Interest	Total	Fund Paid From			
IEPA L17-1017	Sewer plant on Rieder Rd	Aug 1998	Aug 2017	\$ 7,688,804	\$ 2,417,013	\$ 10,105,817	\$ 518,247	\$ 6,933,370	\$ 2,395,076	\$ 755,434	\$ 21,936	\$ 777,371	Fund 48	Water/Sewer Revenue				
IEPA L17-1320	Sewer plant improvements	Aug 1998	Aug 2017	\$ 329,494	\$ 101,639	\$ 431,133	\$ 22,100	\$ 287,847	\$ 100,163	\$ 41,647	\$ 1,476	\$ 43,123	Fund 48	Water/Sewer Revenue				
Water Bond	Water meter reading system	Dec 2003	Dec 2013	\$ 3,310,000	\$ 547,958	\$ 3,857,958	\$ 385,248	\$ 3,310,000	\$ 547,958	\$ -	\$ -	\$ -	Fund 57	Water/Sewer Revenue				
IEPA L17-2797	Pump station	Feb 2009	May 2028	\$ 939,994	\$ 251,636	\$ 1,191,630	\$ 60,771	\$ 284,445	\$ 147,551	\$ 655,549	\$ 104,085	\$ 759,634	Fund 31	Water/Sewer Revenue				
IEPA L17-128600	Water towers	Dec 2010	Feb 2030	\$ 5,385,450	\$ 1,451,876	\$ 6,837,326	\$ 350,632	\$ 1,265,081	\$ 663,396	\$ 4,120,369	\$ 788,481	\$ 4,908,850	Fund 31	Water/Sewer Revenue				
IEPA L17-3318	Headworks/Disinfection	Apr 2013	Apr 2033	\$ 3,630,062	\$ 916,315	\$ 4,546,377	\$ 224,425	\$ 219,030	\$ 122,003	\$ 3,411,032	\$ 794,313	\$ 4,205,345	Fund 34	Water/Sewer Revenue				
GRAND TOTAL				\$ 21,283,805	\$ 5,686,437	\$ 26,970,241	\$ 1,561,423	\$ 12,299,773	\$ 3,976,146	\$ 8,984,031	\$ 1,710,291	\$ 10,694,322						

City of O'Fallon
Costs as % of Total FY16 Budget Spend

Total City Budget		
Expense Classification	FY16 Budget	
Personnel	\$ 12,912,560.00	17.1%
Other Personnel Costs	\$ 6,355,575.00	8.4%
Sales Tax Rebates	\$ 11,500.00	0.0%
Utilities	\$ 1,164,660.00	1.5%
Travel / Training	\$ 367,550.00	0.5%
Maint / Equip	\$ 7,505,110.00	9.9%
Operating Expenses	\$ 27,776,715.00	36.7%
IT Support Service	\$ 1,472,720.00	1.9%
Miscellaneous	\$ 186,165.00	0.2%
Capital Spending	\$ 4,971,590.00	6.6%
Transfers to Other Funds	\$ 4,679,655.00	6.2%
Transfer to Reserves	\$ 1,698,550.00	2.2%
Loan Payments	\$ 1,642,240.00	2.2%
Bond Payments	\$ 4,948,675.00	6.5%
TOTAL SPENDING	\$ 75,693,265.00	

Administration		
Expense Classification	FY16 Budget	
Personnel	\$ 912,065.00	66.2%
Other Personnel Costs	\$ 224,800.00	16.3%
Utilities	\$ 6,565.00	0.5%
Travel / Training	\$ 44,000.00	3.2%
Maint / Equip	\$ 700.00	0.1%
Operating Expenses	\$ 112,475.00	8.2%
IT Support Service	\$ 69,530.00	5.0%
Miscellaneous	\$ 2,000.00	0.1%
Capital Spending	\$ 5,000.00	0.4%
TOTAL SPENDING	\$ 1,377,135.00	

Police Dept		
Expense Classification	FY16 Budget	
Personnel	\$ 4,426,270.00	63.5%
Other Personnel Costs	\$ 1,186,400.00	17.0%
Utilities	\$ 117,845.00	1.7%
Travel / Training	\$ 61,200.00	0.9%
Maint / Equip	\$ 216,000.00	3.1%
Operating Expenses	\$ 365,760.00	5.3%
IT Support Services	\$ 254,205.00	3.6%
Miscellaneous	\$ 81,000.00	1.2%
Capital Spending	\$ 187,100.00	2.7%
Loan Payments	\$ 69,960.00	1.0%
TOTAL SPENDING	\$ 6,965,740.00	

EMS		
Expense Classification	FY16 Budget	
Personnel	\$ 1,290,120.00	51.7%
Other Personnel Costs	\$ 389,685.00	15.6%
Utilities	\$ 76,560.00	3.1%
Travel / Training	\$ 28,000.00	1.1%
Maint / Equip	\$ 127,500.00	5.1%
Operating Expenses	\$ 236,980.00	9.5%
IT Support Services	\$ 147,300.00	5.9%
Miscellaneous	\$ 12,000.00	0.5%
Capital Spending	\$ 155,800.00	6.2%
Loan Payments	\$ 33,410.00	1.3%
TOTAL SPENDING	\$ 2,497,355.00	

Streets Dept		
Expense Classification	FY16 Budget	
Personnel	\$ 922,095.00	26.3%
Other Personnel Costs	\$ 317,035.00	9.0%
Utilities	\$ 327,925.00	9.3%
Travel / Training	\$ 10,600.00	0.3%
Maint / Equip	\$ 877,500.00	25.0%
Operating Expenses	\$ 704,460.00	20.1%
IT Support Services	\$ 70,975.00	2.0%
Miscellaneous	\$ 2,000.00	0.1%
Capital Spending	\$ 263,500.00	7.5%
Transfers to Other Funds	\$ 12,000.00	0.3%
TOTAL SPENDING	\$ 3,508,090.00	

Streets, Prop S, MFT		
Expense Classification	FY16 Budget	
Personnel	\$ 922,095.00	11.2%
Other Personnel Costs	\$ 317,035.00	3.9%
Utilities	\$ 327,925.00	4.0%
Travel / Training	\$ 10,600.00	0.1%
Maint / Equip	\$ 3,167,500.00	38.5%
Operating Expenses	\$ 2,699,460.00	32.8%
IT Support Services	\$ 70,975.00	0.9%
Miscellaneous	\$ 2,000.00	0.0%
Capital Spending	\$ 278,500.00	3.4%
Transfers to Other Funds	\$ 427,360.00	5.2%
TOTAL SPENDING	\$ 8,223,450.00	

Facilities		
Expense Classification	FY16 Budget	
Personnel Costs	\$ 69,545.00	20.5%
Other Personnel Costs	\$ 27,095.00	8.0%
Utilities	\$ 51,500.00	15.1%
Travel/Training	\$ 900.00	0.3%
Maint / Equip	\$ 65,000.00	19.1%
Operating Expenses	\$ 19,600.00	5.8%
Miscellaneous	\$ 200.00	0.1%
Capital Spending	\$ 106,200.00	31.2%
TOTAL SPENDING	\$ 340,040.00	

City of O'Fallon
Costs as % of Total FY16 Budget Spend

Community Development

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 632,585.00	62.2%
Other Personnel Costs	\$ 136,565.00	13.4%
Utilities	\$ 7,060.00	0.7%
Travel / Training	\$ 19,000.00	1.9%
Maint / Equip	\$ 6,600.00	0.6%
Operating Expenses	\$ 123,310.00	12.1%
IT Support Services	\$ 61,065.00	6.0%
Miscellaneous	\$ 500.00	0.0%
Capital Spending	\$ 19,000.00	1.9%
Loan Payments	\$ 11,940.00	1.2%
TOTAL SPENDING	\$ 1,017,625.00	

Economic Development

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 51,000.00	16.3%
Other Personnel Costs	\$ 17,570.00	5.6%
Utilities	\$ 1,875.00	0.6%
Travel / Training	\$ 41,000.00	13.1%
Operating Expenses	\$ 185,000.00	59.0%
IT Support Services	\$ 16,750.00	5.3%
Miscellaneous	\$ 500.00	0.2%
TOTAL SPENDING	\$ 313,695.00	

Tourism

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 34,000.00	3.6%
Other Personnel Costs	\$ 3,230.00	0.3%
Operating Expenses	\$ 146,000.00	15.6%
Transfers to Other Funds	\$ 753,000.00	80.4%
TOTAL SPENDING	\$ 936,230.00	

Cemetery

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 63,350.00	47.1%
Other Personnel Costs	\$ 12,840.00	9.6%
Utilities	\$ 2,300.00	1.7%
Travel / Training	\$ 350.00	0.3%
Maint / Equip	\$ 18,700.00	13.9%
Operating Expenses	\$ 11,600.00	8.6%
Miscellaneous	\$ 250.00	0.2%
Capital Spending	\$ 25,000.00	18.6%
TOTAL SPENDING	\$ 134,390.00	

Park & Recreation

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 794,450.00	34.7%
Other Personnel Costs	\$ 182,425.00	8.0%
Utilities	\$ 37,080.00	1.6%
Travel / Training	\$ 23,150.00	1.0%
Maint / Equip	\$ 86,250.00	3.8%
Operating Expenses	\$ 993,110.00	43.3%
IT Support Services	\$ 85,020.00	3.7%
Miscellaneous	\$ 2,000.00	0.1%
Capital Spending	\$ 83,000.00	3.6%
Loan Payments	\$ 5,790.00	0.3%
TOTAL SPENDING	\$ 2,292,275.00	

Pool

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 75,500.00	52.3%
Other Personnel Costs	\$ 5,130.00	3.6%
Utilities	\$ 6,200.00	4.3%
Travel / Training	\$ 1,200.00	0.8%
Maint / Equip	\$ 16,200.00	11.2%
Operating Expenses	\$ 31,900.00	22.1%
IT Support Services	\$ 3,000.00	2.1%
Miscellaneous	\$ 350.00	0.2%
Capital Spending	\$ 5,000.00	3.5%
Loan Payments	\$	0.0%
TOTAL SPENDING	\$ 144,480.00	

Sportspark

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 358,000.00	25.8%
Other Personnel Costs	\$ 74,255.00	5.4%
Utilities	\$ 80,720.00	5.8%
Travel / Training	\$ 1,900.00	0.1%
Maint / Equip	\$ 99,250.00	7.2%
Operating Expenses	\$ 216,050.00	15.6%
Miscellaneous	\$ 500.00	0.0%
Capital Spending	\$ 213,500.00	15.4%
Transfers to Other Funds	\$ 340,000.00	24.5%
Loan Payments	\$ 2,615.00	0.2%
TOTAL SPENDING	\$ 1,386,790.00	

Total Park & Recreation

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 1,227,950.00	32.1%
Other Personnel Costs	\$ 261,810.00	6.8%
Utilities	\$ 124,000.00	3.2%
Travel / Training	\$ 26,250.00	0.7%
Maint / Equip	\$ 201,700.00	5.3%
Operating Expenses	\$ 1,241,060.00	32.5%
Miscellaneous	\$ 88,520.00	2.3%
Capital Spending	\$ 215,850.00	5.6%
Transfers to Other Funds	\$ 428,000.00	11.2%
Loan Payments	\$ 8,405.00	0.2%
TOTAL SPENDING	\$ 3,823,545.00	

City of O'Fallon
Costs as % of Total FY16 Budget Spend

Library

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 528,090.00	22.1%
Other Personnel Costs	\$ 145,215.00	6.1%
Utilities	\$ 36,080.00	1.5%
Travel / Training	\$ 9,000.00	0.4%
Maint / Equip	\$ 78,610.00	3.3%
Operating Expenses	\$ 263,025.00	11.0%
IT Support Services	\$ 44,495.00	1.9%
Miscellaneous	\$ 2,165.00	0.1%
Capital Expenditures	\$ 1,286,390.00	53.8%
TOTAL SPENDING	\$ 2,393,070.00	

Fire Department

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 303,955.00	15.8%
Other Personnel Costs	\$ 203,600.00	10.6%
Utilities	\$ 58,445.00	3.0%
Travel / Training	\$ 33,400.00	1.7%
Maint / Equip	\$ 218,000.00	11.3%
Operating Expenses	\$ 359,555.00	18.7%
IT Support Services	\$ 157,360.00	8.2%
Capital Spending	\$ 172,100.00	9.0%
Transfer to Reserves	\$ 75,000.00	3.9%
Loan Payments	\$ 339,345.00	17.7%
TOTAL SPENDING	\$ 1,920,760.00	

Water

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 1,510,810.00	13.5%
Other Personnel Costs	\$ 765,700.00	6.9%
Utilities	\$ 105,585.00	0.9%
Travel / Training	\$ 21,200.00	0.2%
Maint / Equip	\$ 579,000.00	5.2%
Operating Expenses	\$ 5,175,445.00	46.4%
IT Support/Services	\$ 366,660.00	3.3%
Miscellaneous	\$ 15,900.00	0.1%
Capital Spending	\$ 1,724,000.00	15.4%
Transfers to Other Funds	\$ 489,420.00	4.4%
Loan Payments	\$ 411,405.00	3.7%
TOTAL SPENDING	\$ 11,165,125.00	

WWTP Sewer Plant

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 462,045.00	15.0%
Other Personnel Costs	\$ 308,690.00	10.0%
Utilities	\$ 213,375.00	6.9%
Travel / Training	\$ 50,500.00	1.6%
Maint / Equip	\$ 217,000.00	7.0%
Operating Expenses	\$ 747,505.00	24.3%
Miscellaneous	\$ 400.00	0.0%
Capital Spending	\$ 212,000.00	6.9%
Transfers to Other Funds	\$ 640,465.00	20.8%
Loan Payments	\$ 227,355.00	7.4%
TOTAL SPENDING	\$ 3,079,335.00	

WWTP Sewer Lines

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 478,680.00	11.1%
Other Personnel Costs	\$ 287,080.00	6.7%
Utilities	\$ 35,545.00	0.8%
Travel / Training	\$ 15,000.00	0.3%
Maint / Equip	\$ 2,584,000.00	60.1%
Operating Expenses	\$ 485,350.00	11.3%
Miscellaneous	\$ 500.00	0.0%
Capital Spending	\$ 314,000.00	7.3%
Transfers to Other Funds	\$ 98,810.00	2.3%
Loan Payments	\$ -	0.0%
TOTAL SPENDING	\$ 4,298,965.00	

WWTP Total

<u>Expense Classification</u>	<u>FY16 Budget</u>	
Personnel	\$ 940,725.00	12.7%
Other Personnel Costs	\$ 595,770.00	8.1%
Utilities	\$ 248,920.00	3.4%
Travel / Training	\$ 65,500.00	0.9%
Maint / Equip	\$ 2,801,000.00	38.0%
Operating Expenses	\$ 1,232,855.00	16.7%
Miscellaneous	\$ 900.00	0.0%
Capital Spending	\$ 526,000.00	7.1%
Transfers to Other Funds	\$ 739,275.00	10.0%
Loan Payments	\$ 227,355.00	3.1%
TOTAL SPENDING	\$ 7,378,300.00	

Treasurer's Report
Cash Reserve Balance of Major Funds

General Fund

Cash on Hand as of 8/31/15	\$ 11,185,600.00
3 mos. operating reserve	\$ (3,940,916.25)
10% emergency reserve	\$ (1,118,560.00)
Obligated Transfers Budget 2016	\$ (1,893,400.00)
	<u>\$ 4,232,723.75</u>

Ambulance

Cash on Hand as of 8/31/15	\$ 3,807,151.23
3 mos. operating reserve	\$ (624,338.75)
10% emergency reserve	\$ (380,715.12)
	<u>\$ 2,802,097.36</u>

Fire

Cash on Hand as of 8/31/15	\$ 3,383,340.42
3 mos. operating reserve	\$ (480,190.00)
10% emergency reserve	\$ (338,334.04)
Obligated Transfers Budget 2016	\$ (177,295.00)
	<u>\$ 2,387,521.38</u>

Parks

Cash on Hand as of 8/31/15	\$ 1,561,296.55
3 mos. operating reserve	\$ (955,886.25)
10% emergency reserve	\$ (156,129.66)
Obligated Transfers Budget 2016	\$ (272,235.00)
	<u>\$ 177,045.65</u>

Prop S

Cash on Hand as of 8/31/15	\$ 3,492,007.65
3 mos. operating reserve	\$ (457,250.00) *
10% emergency reserve	\$ (349,200.77)
Obligated Transfers Budget 2016	\$ (991,360.00)
	<u>\$ 1,694,196.89</u>

MFT

Cash on Hand as of 8/31/15	\$ 3,807,151.23
3 mos. operating reserve	\$ (473,750.00)
10% emergency reserve	\$ (380,715.12)
Obligated Transfers Budget 2016	\$ (1,094,000.00)
	<u>\$ 1,858,686.11</u>

Water

Cash on Hand as of 8/31/15	\$ 5,831,447.67
3 mos. operating reserve	\$ (2,486,265.00) *
10% emergency reserve	\$ (583,144.77)
Obligated Transfers Budget 2016	\$ (1,220,065.00)
	<u>\$ 1,541,972.90</u>

Sewer

Cash on Hand as of 8/31/15	\$ 3,547,562.44
3 mos. operating reserve	\$ (1,425,037.50) *
10% emergency reserve	\$ (354,756.24)
Obligated Transfers Budget 2016	\$ (1,678,150.00)
	<u>\$ 89,618.70</u>

Library

Cash on Hand as of 8/31/15	\$ 2,005,545.70
3 mos. operating reserve	\$ (285,767.50) *
10% emergency reserve	\$ (200,554.57)
Obligated Transfers Budget 2016	\$ (1,250,000.00)
	<u>\$ 269,223.63</u>

Hotel/Motel

Cash on Hand as of 8/31/15	\$ 1,074,848.58
3 mos. operating reserve	\$ (234,057.50)
10% emergency reserve	\$ (107,484.86)
Obligated Transfers Budget 2016	\$ (195,930.00)
	<u>\$ 537,376.22</u>

Park Land Fund Subdivision

Cash on Hand as of 8/31/15	\$ 271,431.60
3 mos. operating reserve	\$ (7,512.50)
10% emergency reserve	\$ (27,143.16)
	<u>\$ 236,775.94</u>

Annex Fees

Cash on Hand as of 8/31/15	\$ 825,374.17
3 mos. operating reserve	\$ (37,500.00)
10% emergency reserve	\$ (82,537.42)
	<u>\$ 705,336.75</u>

Strategic Plan Fund***

Cash on Hand as of 8/31/15	\$ 777,345.38
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***Includes proceeds from Ameren's settlement, sale of cell tower, Kyle Road property & \$200K Menards

Note: 3 mos operating reserve calculated by using FY 2016 budget

*(Some 3 mos reserve amounts adjusted to reflect "normal" expenses, not extraordinary- reduced by transfer from reserve amount)